

PLAN INTERNATIONAL USA, INC.

FINANCIAL STATEMENTS

JUNE 30, 2025 and 2024



Report of Independent Auditors

To the Board of Directors of Plan International USA, Inc.

Opinion

We have audited the accompanying financial statements of Plan International USA, Inc. (the "Company"), which comprise the statement of financial position as of June 30, 2025 and 2024, and the related statements of statements of activities, of functional expenses and of cash flows for the years then ended, including the related notes (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as of June 30, 2025 and 2024, and the results of its operations and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (US GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for one year after the date the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with US GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with US GAAS, we:



- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

PricewaterhouseCoopers LLP

Baltimore, Maryland
December 5, 2025

PLAN INTERNATIONAL USA, INC.
Statements of Financial Position
June 30, 2025 and 2024

	<u>2025</u>	<u>2024</u>
<u>Assets</u>		
Cash and cash equivalents	\$ 12,806,404	\$ 12,325,595
Grants receivable	7,877,945	10,040,339
Prepaid expenses and other assets	881,832	776,448
Bequests and pledges receivable	5,369,618	5,160,271
Investments	24,808,446	21,213,649
Contributions receivable from charitable trusts	535,835	513,365
Beneficial interest in perpetual trusts	479,198	456,002
Right of use lease asset	309,019	6,905,239
Land, building and equipment, net	<u>124,578</u>	<u>758,010</u>
Total assets	<u>\$ 53,192,875</u>	<u>\$ 58,148,918</u>
<u>Liabilities and Net Assets</u>		
Liabilities:		
Accounts payable and other liabilities	\$ 1,490,131	\$ 1,655,909
Due to Plan International, Inc.	4,648,074	6,273,492
Lease liability	4,156,714	8,502,547
Obligation under split-interest agreements	<u>187,605</u>	<u>197,741</u>
Total liabilities	10,482,524	16,629,689
Net Assets:		
Without donor restrictions		
Land, building and equipment	124,578	758,010
Other net assets without donor restrictions	<u>17,658,709</u>	<u>18,304,771</u>
Total without donor restrictions	17,783,287	19,062,781
Total with donor restrictions	<u>24,927,064</u>	<u>22,456,448</u>
Total net assets	<u>42,710,351</u>	<u>41,519,229</u>
Total liabilities and net assets	<u>\$ 53,192,875</u>	<u>\$ 58,148,918</u>

The accompanying notes are an integral part of these financial statements.

PLAN INTERNATIONAL USA, INC.
Statements of Activities
For the Years Ended June 30, 2025 and 2024

	<u>2025</u>			<u>2024</u>		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
Public support and revenue:						
Sponsorship contributions	\$ 16,066,040	\$ 949,523	\$ 17,015,563	\$ 17,712,591	\$ 1,054,999	\$ 18,767,590
U.S. government grants and contracts	15,246,081	-	15,246,081	23,937,514	-	23,937,514
Contributions	8,430,678	6,395,351	14,826,029	8,106,227	2,718,474	10,824,701
Gifts-in-kind	9,676,060	-	9,676,060	2,917,575	-	2,917,575
Contributions from estates, trusts and annuities	1,279,023	129,002	1,408,025	2,055,533	101,622	2,157,155
Contributions to endowments	-	7,000	7,000	-	27,000	27,000
Net assets released from restrictions	6,537,434	(6,537,434)	-	7,093,706	(7,093,706)	-
Total operating revenues	<u>57,235,316</u>	<u>943,442</u>	<u>58,178,758</u>	<u>61,823,146</u>	<u>(3,191,611)</u>	<u>58,631,535</u>
Expenses:						
Program expenses:						
Program and technical support	31,031,031	-	31,031,031	40,456,756	-	40,456,756
Building relationships	1,122,688	-	1,122,688	1,312,531	-	1,312,531
Development education & advocacy programs	11,807,112	-	11,807,112	4,392,473	-	4,392,473
Total program expenses	<u>43,960,831</u>	<u>-</u>	<u>43,960,831</u>	<u>46,161,760</u>	<u>-</u>	<u>46,161,760</u>
Operating expenses:						
Fundraising	6,301,383	-	6,301,383	6,783,375	-	6,783,375
Management and general	9,096,293	-	9,096,293	8,932,652	-	8,932,652
Total operating expenses	<u>15,397,676</u>	<u>-</u>	<u>15,397,676</u>	<u>15,716,027</u>	<u>-</u>	<u>15,716,027</u>
Total expenses	<u>59,358,507</u>	<u>-</u>	<u>59,358,507</u>	<u>61,877,787</u>	<u>-</u>	<u>61,877,787</u>
Total operating results	<u>(2,123,191)</u>	<u>943,442</u>	<u>(1,179,749)</u>	<u>(54,641)</u>	<u>(3,191,611)</u>	<u>(3,246,252)</u>
Non-operating results:						
Net investment and other non-operating income	843,697	1,527,174	2,370,871	938,064	1,783,588	2,721,652
Total nonoperating results	<u>843,697</u>	<u>1,527,174</u>	<u>2,370,871</u>	<u>938,064</u>	<u>1,783,588</u>	<u>2,721,652</u>
Total change in net assets	(1,279,494)	2,470,616	1,191,122	883,423	(1,408,023)	(524,600)
Net assets at beginning of year	19,062,781	22,456,448	41,519,229	18,179,358	23,864,471	42,043,829
Net assets at end of year	<u>\$ 17,783,287</u>	<u>\$ 24,927,064</u>	<u>\$ 42,710,351</u>	<u>\$ 19,062,781</u>	<u>\$ 22,456,448</u>	<u>\$ 41,519,229</u>

The accompanying notes are an integral part of these financial statements.

PLAN INTERNATIONAL USA, INC.
Statement of Functional Expenses

For the Year Ended June 30, 2025
With Summarized Financial Information for the Year Ended June 30, 2024

Natural Expense Classifications	Program Expenses				Operating Expenses			Total Expenses	
	Program and Technical Support	Building Relationships	Development Education & Advocacy	Total Program Expenses	Fundraising	Management and General	Total Operating Expenses	2025	2024
Program Support to Plan International, Inc.	\$ 23,088,881	\$ -	\$ -	\$ 23,088,881	\$ -	\$ -	\$ -	\$ 23,088,881	\$ 34,336,108
Gifts-in-kind	-	-	9,676,060	9,676,060	-	-	-	9,676,060	2,917,575
Salary and Salary Related	3,593,134	638,214	1,099,320	5,330,668	1,562,522	7,082,265	8,644,787	13,975,455	13,671,579
Marketing and Media	-	-	60,209	60,209	2,186,042	-	2,186,042	2,246,251	3,993,530
Supplies, Postage, and Printing	22,279	337,909	33,659	393,847	813,272	103,124	916,396	1,310,243	950,125
Professional & Consulting Fees	797,529	17,997	402,458	1,217,984	1,050,354	628,254	1,678,608	2,896,592	2,218,368
Occupancy, Repairs, Maintenance, and Service	3,111,311	84,648	419,394	3,615,353	504,709	541,792	1,046,501	4,661,854	2,000,218
Other	350,384	33,536	99,534	483,454	163,059	654,619	817,678	1,301,132	1,485,690
Depreciation and Amortization	67,513	10,384	16,478	94,375	21,425	86,239	107,664	202,039	304,594
Total Expenses	\$ 31,031,031	\$ 1,122,688	\$ 11,807,112	\$ 43,960,831	\$ 6,301,383	\$ 9,096,293	\$ 15,397,676	\$ 59,358,507	\$ 61,877,787
Total 2024	\$ 40,456,756	\$ 1,312,531	\$ 4,392,473	\$ 46,161,760	\$ 6,783,375	\$ 8,932,652	\$ 15,716,027		

The accompanying notes are an integral part of these financial statements.

PLAN INTERNATIONAL USA, INC.
Statement of Functional Expenses

For the Year Ended June 30, 2024

Natural Expense Classifications	Program Expenses			Operating Expenses			Total Expenses	
	Program and Technical Support	Building Relationships	Development Education & Advocacy	Total Program Expenses	Fundraising	Management and General	Total Operating Expenses	2024
Program Support to Plan International, Inc.	\$ 34,336,108	\$ -	\$ -	\$ 34,336,108	\$ -	\$ -	\$ -	\$ 34,336,108
Gifts-in-kind	-	-	2,917,575	2,917,575	-	-	-	2,917,575
Salary and Salary Related	3,801,033	651,075	930,971	5,383,079	1,754,706	6,533,794	8,288,500	13,671,579
Marketing and Media	-	-	107,363	107,363	3,886,167	-	3,886,167	3,993,530
Supplies, Postage, and Printing	8,441	470,362	108,154	586,957	273,687	89,481	363,168	950,125
Professional & Consulting Fees	1,036,042	30,935	89,867	1,156,844	537,063	524,461	1,061,524	2,218,368
Occupancy, Repairs, Maintenance, and Service	698,908	111,697	82,228	892,833	177,327	930,058	1,107,385	2,000,218
Other	477,327	34,920	137,415	649,662	119,084	716,944	836,028	1,485,690
Depreciation and Amortization	98,897	13,542	18,900	131,339	35,341	137,914	173,255	304,594
Total Expenses	\$ 40,456,756	\$ 1,312,531	\$ 4,392,473	\$ 46,161,760	\$ 6,783,375	\$ 8,932,652	\$ 15,716,027	\$ 61,877,787

The accompanying notes are an integral part of these financial statements.

PLAN INTERNATIONAL USA, INC.
Statements of Cash Flows
For the Years Ended June 30, 2025 and 2024

	<u>2025</u>	<u>2024</u>
<u>Cash flows from operating activities:</u>		
Change in net assets	\$ 1,191,122	\$ (524,600)
Adjustments to reconcile change in net assets to net cash used in operating activities:		
Depreciation and amortization	202,039	304,594
Impairment of fixed assets	442,118	-
Receipt of contributed securities	(396,842)	(517,980)
Receipt of endowment funds	(7,000)	(27,000)
Net (gain) loss on sales of investments	(1,889,880)	2,006
Decrease (increase) in unrealized appreciation on investments	663,428	(1,663,286)
Decrease(increase) in:		
Grants receivable	2,162,394	(1,467,744)
Bequests and pledges receivable	(209,347)	880,902
Other assets	(151,050)	9,792
Right of use asset and lease liability	2,250,387	(66,260)
(Decrease) increase in:		
Accounts payable and other liabilities	(175,914)	(58,657)
Due to Plan International, Inc.	(1,625,418)	2,351,766
Net cash used in operating activities	<u>2,456,037</u>	<u>(776,467)</u>
<u>Cash flows from investing activities:</u>		
Purchases of investments	(16,393,693)	(12,460,384)
Proceeds from sales of investments	14,422,190	13,503,839
Purchases of fixed assets	(10,725)	(21,385)
Net cash provided by investing activities	<u>(1,982,228)</u>	<u>1,022,070</u>
<u>Cash flows from financing activities:</u>		
Receipt of endowment funds	<u>7,000</u>	<u>27,000</u>
Net cash provided by financing activities	<u>7,000</u>	<u>27,000</u>
Net increase (decrease) in cash and cash equivalents	480,809	272,603
Cash and cash equivalents, beginning of year	<u>12,325,595</u>	<u>12,052,992</u>
Cash and cash equivalents, end of year	<u>\$ 12,806,404</u>	<u>\$ 12,325,595</u>
Supplemental cash flow information:		
Noncash contributions	\$ 10,072,902	\$ 3,435,555

The accompanying notes are an integral
part of these financial statements.

PLAN INTERNATIONAL USA, INC.
Notes to Financial Statements
June 30, 2025 and 2024

NOTE 1 - DESCRIPTION OF ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES:

Organization and purpose:

Plan International USA, Inc. ("Plan") is an independent, nonprofit organization incorporated in the state of New York. Founded in 1937 as Foster Parents' Plan for Spanish Children, Inc., Plan is the U.S. member organization of Plan International, Inc. ("PII"), a global organization advancing girls' rights in more than 80 countries.

Powered by supporters, Plan partners with adolescent girls, young women, children and their communities to overcome oppression and gender inequality. Plan programs provide support and resources unique to girls' needs, ensuring they achieve their full potential with dignity, opportunity and safety. Additionally, Plan connects donors with a girl or boy through a sponsorship model, assisting them in developing meaningful relationships and helping to foster an understanding of lived realities around the world.

Basis of presentation:

The accompanying financial statements have been prepared on the accrual basis of accounting. All program and operating expenses are recognized as incurred.

Net assets:

Plan reports net assets and changes in net assets in two classes that are based upon the existence or absence of restrictions on use that are placed by its donors, as either net assets without donor restrictions or net assets with donor restrictions.

Net assets without donor restrictions:

Net assets without donor restrictions are free of donor-imposed restrictions, but may be designated for specific purposes by action of the Board of Directors.

Net assets with donor restrictions:

Net assets with donor restrictions are resources that are restricted by a donor for use for a particular purpose or in a particular future period. Some donor-imposed restrictions are temporary in nature, and the restriction will expire when the resources are used in accordance with the donor's instructions or when the stipulated time has passed. Other donor-imposed restrictions are perpetual in nature; Plan must continue to use the resources in accordance with the donor's instructions.

When a donor's restriction is satisfied, either by using the resources in the manner specified by the donor or by the passage of time, the expiration of the restriction is reported in the financial statements by re-classifying the net assets from net assets with donor restrictions to net assets without donor restrictions. Donor restricted contributions whose restrictions are met in the same reporting period are reported as an increase of net assets without donor restrictions.

Revenue Recognition:

Contributions (including but not limited to; sponsorships and appeals revenues) are recognized in revenue when cash, securities or other assets, an unconditional promise to give, or notification of a beneficial interest is received. Conditional promises to give, that is, those with a measurable performance or other barrier, and a right of return, are not recognized until the conditions on which they depend have been substantially met. Federal and private grants and contracts may be conditioned upon certain performance requirements and the incurrence of allowable qualifying expenses.

All contributions are reported as increases in net assets without donor restrictions unless use of the contributed assets is specifically restricted by the donor. Contributions received that are restricted by the donor to use in future periods or for specific purposes are reported as increases in net assets with donor restrictions. When a donor's restriction is satisfied, either by using the resources in the manner specified by the donor or by the passage of time, the expiration of the restriction is reported in the financial statements by re-classifying the net assets from net assets with donor restrictions to net assets without donor restrictions.

As of June 30, 2025, conditional contributions approximating \$141,094 have not been recognized in the accompanying consolidated financial statements. The recognition of revenue will occur when the conditions are met.

Functional Expenses:

The cost of providing Plan's programs and other activities is summarized on a functional basis in the statements of activities and statements of functional expenses. Expenses that can be identified with a specific program or support service are charged directly to that program or support service. Fringe benefits, paid time off, occupancy, information technology, and depreciation are costs common to multiple functions and have been allocated using time-and-effort or square-footage, as applicable.

Cash and cash equivalents:

For purposes of the statements of financial position and the statements of cash flows, cash and cash equivalents are defined as cash on deposit, cash in overnight repurchase agreements, and interest-bearing money market accounts that are not restricted for endowment. The carrying amount approximates fair value due to the short-term nature of these instruments.

Contributed securities:

For the purpose of measuring the value of donations and the cost basis of contributed securities, the securities are stated at fair value on the date the gift was received.

Investments:

Plan reports all investments at fair value in the statements of financial position. Additionally, realized gains/losses and changes in unrealized appreciation/depreciation and investment income are recorded in the statements of activities as changes in net assets without donor restriction, unless their use is restricted by explicit donor-imposed stipulations or law, in which case they are reported as net assets with donor restrictions. Investments are stated at fair value based on quoted prices in the active market.

In accordance with the guidance provided in the New York Prudent Management of Institutional Funds Act (NYPMIFA), Plan preserves the historical dollar value of donor-restricted (true) endowment funds, absent explicit donor direction to the contrary. As a result, Plan classifies as net assets with donor restrictions the original gift value of true endowments, plus any subsequent gifts and accumulations made in accordance with the directions of the applicable gift instruments.

Fair value of financial instruments:

The fair value of Plan's financial instruments approximates the carrying amount reported in the statements of financial position for cash and cash equivalents, receivables, bequests and pledges receivable, investments, split-interest agreements and payables.

Federal income taxes:

A favorable determination letter has been obtained from the Internal Revenue Service exempting the organization from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. Accordingly, no provision for taxes on the change in net assets has been recorded.

Land, building and equipment:

Land, building and equipment are stated at cost less accumulated depreciation (Note 7).

Depreciation is provided under the straight-line method over the estimated useful lives of the assets as follows:

Building and building Improvements	5-50 years
Computer software	3-10 years
Equipment	3-5 years

When capital assets are disposed of, the asset and the associated accumulated depreciation are eliminated and any resulting gain or loss is reflected in the statements of activities.

Software costs are accounted for in accordance with guidance for internal-use software, which requires that certain costs related to developing or obtaining internal-use software should be capitalized. Additionally, costs incurred to develop and maintain the organization's website are accounted for in accordance with guidance for accounting for web site development costs.

Plan incurred implementation costs for a cloud computing service contract that were capitalized and reported as prepaid expenses and other assets. During the fiscal years ended June 30, 2025 and 2024, respectively, Plan had \$226,929 and \$202,424 of unamortized implementation cost on the statements of financial position. In addition, Plan reported \$95,474 and \$80,970 of amortized expense in Occupancy, Repairs, Maintenance, and Service on the statements of functional expenses for the years ended June 30, 2025 and 2024, respectively.

Use of estimates:

The preparation of the accompanying financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses for the period. Actual results could differ from those estimates.

Building relationships and development education and advocacy:

Two integral components of Plan's mission are building relationships and development education and advocacy. In connection with the child sponsorship program, Plan provides a link between individuals in the U.S. and the children and families in Plan's program countries. Through correspondence and the exchange of small non-monetary gifts, meaningful relationships can be developed between sponsors and sponsored children, and the understanding between different cultures can be enhanced. Additionally, sponsors receive periodic updates on their sponsored child, their family and the programs in their sponsored child's area, which helps them to see the scope and reach of their impact.

Within the U.S., development education and advocacy programs strive to enhance the public's understanding of the root causes of oppression and inequality, as well as Plan's role in addressing these issues. Domestic youth programs include educational outreach, organized retreats and other special events and activities, facilitating engagement through group meetings and advocacy initiatives. Partnering with individual donors, government entities, corporations, foundations and peer nonprofit organizations, Plan amplifies the voices of girls and young leaders in the U.S. and around the world, improving their sense of agency and supporting them as they advocate for the changes they need in their lives.

Contributed Non-Financial Assets (Gifts-in-kind):

For the fiscal years ended June 30, 2025 and 2024, respectively, Plan had contributed media gift-in-kind recognized within the statement of activities of \$9,676,060 and \$2,917,575.

Plan recognized contributed nonfinancial assets within revenue. Unless otherwise noted, contributed nonfinancial assets did not have donor-imposed restrictions. All gifts-in-kind contributions were expended during the year of receipt.

The media was used for programmatic purposes to raise awareness through advocacy. The media was valued based on current rates for similar media placement.

Non-operating activities:

Non-operating activities consist primarily of realized and unrealized investment gains and losses, changes in value of split interest arrangements, and other infrequent transactions.

Recent accounting pronouncements:

In June 2016, the FASB issued ASU 2016-13, Financial Instruments – Credit Losses (Topic 326) (ASC 326). The ASU introduces a new credit loss methodology, Current Expected Credit Losses (CECL), which broadens the information that an entity must consider in developing its expected credit loss estimate for assets measured either collectively or individually and requires a current estimate of all expected credit losses. The CECL methodology utilizes a lifetime "expected credit loss" measurement objective for the recognition of credit losses for loans, held-to-maturity securities, and other receivables at the time the financial asset is originated or acquired. The expected credit losses are adjusted each period for changes in expected lifetime credit losses. Plan Adopted ASU 2016-13 in fiscal year 2024 and the adoption did not have a material impact on its financial statements.

NOTE 2 – LIQUIDITY AND AVAILABILITY OF RESOURCES

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of June 30, 2025 are:

Financial assets	
Cash and cash equivalents	\$ 12,806,404
Grants receivable	7,877,945
Bequests and pledges receivable	5,369,618
Investments	24,808,446
Beneficial interest in trusts	1,015,033
Total financial assets	<u>51,877,446</u>
Less accounts unavailable for general expenditures within one year, due to	
Restricted by donors with purpose or time restrictions	(10,380,044)
Restricted by donors for endowment	(14,547,020)
Designated by the board of directors	(11,615,063)
Total financial assets available to management for general expenditure within one year	<u>\$ 15,335,319</u>

The above table reflects donor-restricted and board-designated endowment as unavailable. Plan's Board of Directors established a spending rate of up to 7% of the endowment fund's fair value, except for donor-restricted endowments where spending is based on donor stipulations. Note 11 provides more information about those funds.

Funds designated by the board of directors could be made available if necessary. Plan regularly monitors liquidity to meet its operating needs and commitments while maximizing the investment of available funds. In addition, Plan has a \$4,000,000 committed line of credit available to meet cash flow needs (Note 9).

NOTE 3 - RECEIVABLE:

Grants receivable:

During the fiscal years ended June 30, 2025 and 2024, respectively, Plan incurred \$15,246,081 and \$23,937,514 of reimbursable Federal grant expenses relating to awards from the United States Agency for International Development ("USAID"), the United States Department of State, the United States Department of Labor, other United States government agencies, and as a sub-recipient from other organizations that received Federal funds. Unreimbursed, but eligible expenses of \$1,608,888 and \$7,820,322 June 30, 2025 and 2024, respectively, are recorded as grants receivable in the accompanying statements of financial position.

Bequests and pledges receivable:

As of June 30, 2025 Plan had bequests and pledges receivable as follows:

Less than one year	\$	500,000
One to five years		4,869,618
Total bequests and pledges receivable	\$	<u>5,369,618</u>

NOTE 4 - INVESTMENTS:

Investments are composed of the following as of:

	<u>June 30, 2025</u>		<u>June 30, 2024</u>	
	<u>Cost</u>	<u>Fair Value</u>	<u>Cost</u>	<u>Fair Value</u>
Mutual funds	\$ 13,869,684	\$ 15,381,700	\$ 13,766,509	\$ 16,124,564
Money market funds	100,445	100,446	503,675	503,675
Stocks/other	-	-	17,191	17,271
Government sponsored securities	7,010,101	7,189,599	3,077,867	3,134,845
Corporate bonds	2,078,206	2,136,701	1,434,968	1,433,294
Totals	<u>\$ 23,058,436</u>	<u>\$ 24,808,446</u>	<u>\$ 18,800,210</u>	<u>\$ 21,213,649</u>

Net investment income for the fiscal years ended June 30, 2025 and 2024, respectively, is included in total public support and revenue on the accompanying statements of activities and is composed of the following for the years ended:

	<u>June 30, 2025</u>	<u>June 30, 2024</u>
Interest and dividends	\$ 1,054,990	\$ 931,834
Net gain (loss) on sales of investments	1,889,880	(2,006)
Unrealized (loss) gain on investments	(663,428)	1,663,286
Total investment income	<u>\$ 2,281,442</u>	<u>\$ 2,593,114</u>

NOTE 5 - SPLIT-INTEREST AGREEMENTS:

Plan is a party to various types of split-interest agreements. Charitable gift annuities ("CGAs") are arrangements whereby a donor contributes assets in exchange for a promise from Plan to pay the donor a fixed amount for a specified period of time. Assets received are recognized at fair value, and an annuity payment liability is recognized at the present value of the future cash flows expected to be paid. Contribution without donor restrictions is recognized as the difference between these two amounts. To calculate the present value of the CGAs, the 1994 Group Annuity Mortality Tables and the actual rates in each annuity agreement were used. The value of CGAs of \$437,672 and \$447,412 as of June 30, 2025 and 2024, respectively, is included in investments on the accompanying statements of financial position. The related liabilities of \$186,503 and \$196,639 as of June 30, 2025 and 2024, respectively, are included in obligation under split-interest agreements on the accompanying statements of financial position.

A beneficial interest in a perpetual trust is an arrangement in which a donor establishes and funds a perpetual trust for the benefit of one or more non-profit beneficiaries. The assets are administered and managed by an independent third-party. Under the terms of these arrangements, Plan has the irrevocable right to receive the investment income earned on the trust assets in perpetuity. The value of these perpetual trusts of \$479,198 and \$456,002 as of June 30, 2025 and 2024, respectively, is included in beneficial interest in perpetual trusts on the accompanying statements of financial position.

Additionally, there are various trusts that have several different varieties and terms. With regard to these trusts under which Plan is a beneficiary, the assets are administered and managed by an independent third-party. The value of such trusts of \$535,835 and \$513,365 as of June 30, 2025 and 2024, respectively, is included in contributions receivable from charitable trusts on the accompanying statements of financial position.

NOTE 6 - FAIR VALUE MEASUREMENTS:

Plan establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest level of priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under this standard are as follows:

Level 1 - Quoted prices in active markets for identical assets or liabilities.

Level 2 - Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 - Unobservable inputs that are supported by little or no market activity and that are financial instruments whose values are determined using pricing models, discounted cash flow methodologies, or similar techniques, as well as instruments for which the determination of fair value requires significant judgment or estimation.

Inputs are used in applying the various valuation techniques and broadly refer to the assumptions that market participants use to make valuation decisions, including assumptions about risk. Inputs may include price information, volatility statistics, specific and broad credit data, liquidity statistics, and other factors. A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement; however, the determination of what constitutes "observable" requires significant judgment by Plan.

Plan considers observable data to be that market data which is readily available; regularly distributed or updated, reliable and verifiable, not proprietary, and provided by independent sources that are actively involved in the relevant market. The categorization of a financial instrument within the hierarchy is based upon the pricing transparency of the instrument and does not necessarily correspond to Plan's perceived risk of that instrument. Plan uses prices and inputs that are current as of the measurement date.

The availability of observable inputs can vary from product to product and is affected by many factors, including for example, the type of product, whether the product is new and not yet established in the marketplace, the liquidity of markets and other characteristics particular to the transaction. To the extent that valuation is based on models or inputs that are less observable or unobservable in the market, the determination of fair value requires more judgment.

Accordingly, the degree of judgment exercised by Plan in determining fair value is greatest for instruments categorized in Level 3.

In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, for disclosure purposes the level in the fair value hierarchy within which the fair value measurement falls in its entirety is determined based on the lowest level input that is significant to the fair value measurement in its entirety.

In determining an instrument's placement within the hierarchy, Plan separates the investment portfolio into the following categories: mutual funds, government sponsored securities, stocks, split-interest agreements and cash equivalents.

Mutual funds: Mutual funds include investments in common stock. Plan's actively traded mutual funds are listed on a national exchange. Therefore, they are valued at the last price quoted by the exchange and are categorized as Level 1.

Government sponsored securities: Government sponsored securities include investments in various U.S. Treasury instruments (such as mortgage-backed securities and asset-backed securities, and bank debt). Government sponsored securities are based upon market price quotations and are categorized as Level 1.

Cash equivalents: Cash equivalents principally include shares owned in money market funds and are categorized as Level 1.

Stocks: The fair values of publicly traded fixed income and equity securities are based on quoted market prices and are generally categorized as Level 1. Investments that are listed on an exchange are valued, in general, at the last reported sale price (or, if there is no sales price, at the last reported bid price, or, in the absence of reported bid prices, at the mean between the last reported bid and asked prices thereof).

Split-interest agreements: Investments for split-interest agreements primarily consist of Charitable Gift Annuities, Irrevocable Charitable Remainder Unitrusts ("CRUTs"), Pooled Income Funds, Charitable Lead Trust, and Perpetual Trusts. Investments are fair valued using the present value of future commitments. These amounts include equities and fixed income investments. Associated liabilities are recorded, and fair valued, each reporting period. The liabilities are fair valued using a discounted cash approach, which is consistent with the exit value Plan would pay to relieve its liability at year-end.

The following table presents the financial instruments carried on the statements of financial position as of June 30, 2025:

Assets and Liabilities at Fair Value as of June 30, 2025

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
	<u>Quoted</u>	<u>Other</u>	<u>Significant</u>	
	<u>Prices</u>	<u>Significant</u>	<u>Unobservable</u>	
	<u>Inputs</u>	<u>Inputs</u>	<u>Inputs</u>	
<u>Cash equivalents</u>				
Money market funds	\$ 1,862,488	\$ -	\$ -	\$ 1,862,488
Total cash equivalents	<u>\$ 1,862,488</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,862,488</u>
<u>Investments</u>				
Money market funds	\$ 87,340	\$ -	\$ -	\$ 87,340
Mutual Funds	14,982,826	-	-	14,982,826
Government sponsored securities	7,156,641	-	-	7,156,641
Corporate bonds	2,136,701	-	-	2,136,701
Total investments	<u>\$ 24,363,508</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 24,363,508</u>
<u>Organizational interest in trusts</u>				
Contributions receivable from charitable remainder trusts	\$ -	\$ -	\$ 535,835	\$ 535,835
Beneficial interest in perpetual trusts	-	-	479,198	479,198
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,015,033</u>	<u>\$ 1,015,033</u>
<u>Assets of charitable gift annuities and pooled income fund</u>				
Mutual funds	\$ 398,874	\$ -	\$ -	\$ 398,874
Government sponsored securities	32,958	-	-	32,958
Money market funds	13,106	-	-	13,106
Total assets of CGA and PIF	<u>\$ 444,938</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 444,938</u>
<u>Liabilities of charitable gift annuities and pooled income fund</u>				
CGA and PIF	\$ -	\$ -	\$ 187,605	\$ 187,605
Total liabilities of CGA and PIF	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 187,605</u>	<u>\$ 187,605</u>

The following table presents the financial instruments carried on the statements of financial position as of June 30, 2024:

Assets and Liabilities at Fair Value as of June 30, 2024

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
	<u>Quoted</u>	<u>Other</u>	<u>Significant</u>	
	<u>Prices</u>	<u>Significant</u>	<u>Unobservable</u>	
		<u>Observable</u>	<u>Inputs</u>	
		<u>Inputs</u>		
<u>Cash equivalents</u>				
Money market funds	\$ 14,594	\$ -	\$ -	\$ 14,594
Total cash equivalents	<u>\$ 14,594</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 14,594</u>
<u>Investments</u>				
Money market funds	\$ 484,554	\$ -	\$ -	\$ 484,554
Mutual Funds	15,722,240	-	-	15,722,240
Government sponsored securities	3,101,539	-	-	3,101,539
Corporate bonds	1,433,295	-	-	1,433,295
Stocks	17,271	-	-	17,271
Total investments	<u>\$ 20,758,899</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 20,758,899</u>
<u>Organizational interest in trusts</u>				
Contributions receivable from charitable remainder trusts	\$ -	\$ -	\$ 513,365	\$ 513,365
Beneficial interest in perpetual trusts	-	-	456,002	456,002
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 969,367</u>	<u>\$ 969,367</u>
<u>Assets of charitable gift annuities and pooled income fund</u>				
Mutual funds	\$ 402,324	\$ -	\$ -	\$ 402,324
Government sponsored securities	33,305	-	-	33,305
Money market funds	19,121	-	-	19,121
Total assets of CGA and PIF	<u>\$ 454,750</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 454,750</u>
<u>Liabilities of charitable gift annuities and pooled income fund</u>				
CGA and PIF	\$ -	\$ -	\$ 197,741	\$ 197,741
Total liabilities of CGA and PIF	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 197,741</u>	<u>\$ 197,741</u>

The following table includes a roll forward of the amounts for the twelve months ended June 30, 2025 for financial instruments classified within Level 3:

	<u>Level 3 Assets and Liabilities at Fair Value</u>	
	Split Interest Agreements	
	Interest in trusts Assets	CGAs/PIFs Liabilities
Balance as of June 30, 2024	\$ 969,367	\$ 197,741
Additions	-	-
Disbursements	(24,362)	(26,717)
Net investment income	47,561	-
Change in actuarial calculation	22,467	16,581
Balance as of June 30, 2025	<u>\$ 1,015,033</u>	<u>\$ 187,605</u>

The following table includes a roll forward of the amounts for the twelve months ended June 30, 2024 for financial instruments classified within Level 3:

	<u>Level 3 Assets and Liabilities at Fair Value</u>	
	Split Interest Agreements	
	Interest in trusts Assets	CGAs/PIFs Liabilities
Balance as of June 30, 2023	\$ 885,234	\$ 208,219
Additions	-	-
Disbursements	(23,810)	(26,927)
Net investment income	42,974	-
Change in actuarial calculation	64,969	16,449
Balance as of June 30, 2024	<u>\$ 969,367</u>	<u>\$ 197,741</u>

NOTE 7 - LAND, BUILDING AND EQUIPMENT:

Land, building and equipment is composed of the following:

	June 30, 2025	June 30, 2024
Computer software	\$ 1,866,541	\$ 1,866,541
Equipment	99,091	89,931
Leasehold improvements	21,383	748,399
Subtotal	<u>1,987,015</u>	<u>2,704,871</u>
Less: accumulated depreciation	<u>(1,862,437)</u>	<u>(1,946,861)</u>
Total	<u>\$ 124,578</u>	<u>\$ 758,010</u>

NOTE 8 – OBLIGATIONS UNDER LEASES:

Plan has entered into various lease agreements for certain office space. Rent expense under such agreements was \$698,851 and \$1,019,350 for the years ended June 30, 2025 and 2024, respectively. As of June 30, 2025, the future minimum rental commitments under such lease agreements are as follows:

Year ending June 30,	
2026	\$ 1,072,730
2027	1,099,539
2028	2,237,808
2029	57,844
Total minimum payments	<u>\$ 4,467,921</u>

On September 5, 2023 Plan signed a lease for office space in Providence RI, that commenced on January 1, 2024 and will end on January 31, 2029. Plan elected to use a risk-free rate as the discount rate in calculating the right-of-use asset and lease liability. Non-lease components and lease components are accounted for as a single lease component. Operating leases with a term of 12 months or less are not recorded on the statements of financial position.

On January 28, 2019, Plan signed a 13-year lease for office space in Washington D.C. that commenced on November 1, 2019. During the fiscal year ended June 30, 2025, Plan decided it will exercise the early termination option related to the lease in Washington D.C. As such, the associated right of use assets and liabilities were remeasured to reflect the early termination option under the lease agreement. The revised lease end date is October 31, 2027.

The right-of-use asset of \$309,019 and \$6,905,239 as of June 30, 2025 and 2024, respectively, is included on the accompanying statements of financial position. The related lease liability of \$4,156,714 and \$8,502,547 as of June 30, 2025 and 2024, respectively, is included on the accompanying statements of financial position.

NOTE 9 – LINE OF CREDIT:

Plan has a \$4,000,000 revolving line of credit agreement. Under the terms of the agreement, the interest on the outstanding balance is the greater of the Term Secured Overnight Financing Daily Floating Rate or 1.25% plus 2.20%. The principal balance can be prepaid in full or in part at any time without incurring a prepayment fee or premium and is payable in full on the expiration date. The facility is secured by all personal property owned by Plan and contains certain restrictive covenants.

NOTE 10 - NET ASSETS WITH DONOR RESTRICTIONS:

Net assets with donor restrictions are restricted for the following:

	<u>June 30, 2025</u>	<u>June 30, 2024</u>
Time restricted for sponsorship	\$ 1,456,377	\$1,581,034
Purpose restricted for grants & community projects	7,903,719	5,141,161
Unappropriated endowment income	4,743,860	4,963,170
Charitable remainder trusts and pooled income fund agreements	540,750	518,921
Endowment funds	9,803,160	9,796,160
Perpetual trusts	479,198	456,002
	<u>\$ 24,927,064</u>	<u>\$ 22,456,448</u>

Net assets were released for the following purposes:

	<u>June 30, 2025</u>	<u>June 30, 2024</u>
Designated project funds disbursed on specified project or purpose	\$ 3,783,615	\$ 5,203,597
Release of time restricted sponsorship funds	1,074,819	1,064,465
Appropriation of endowment fund earnings	1,679,000	825,644
	<u>\$ 6,537,434</u>	<u>\$ 7,093,706</u>

NOTE 11 - ENDOWMENTS:

Plan's endowment consists of 289 individual funds established primarily for unrestricted purposes. The endowment includes both donor restricted endowment funds and funds designated by the Board of Directors to function as endowments. As required by generally accepted accounting principles in the United States, net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Plan's management has interpreted the State of New York's enacted version of the Uniform Prudent Management of Institutional Funds Act ("UPMIFA") as requiring the preservation of the historic dollar value of donor-restricted endowment funds (absent explicit donor stipulations to the contrary). The term historic dollar value is defined as the aggregate fair value in dollars of (i) an endowment fund at the time it became an endowment, (ii) each subsequent donation to the fund at the time it is made, and (iii) each accumulation made pursuant to a direction in the applicable gift instrument at the time the accumulation is added to the fund. As a result of this interpretation, Plan classifies as net assets with donor restrictions (a) the original value of gifts donated, (b) the original value of subsequent gifts, and (c) appreciation (depreciation), gains (losses) and income earned on the fund. There were \$14,547,020 and \$14,759,330 of net assets with donor restrictions related to Plan's endowment funds as of June 30, 2025 and 2024, respectively.

Management further understands that expenditures from a donor-restricted fund are limited to the uses and purposes for which the endowment fund is established and the use of net appreciation, realized gains (with respect to all assets) and unrealized gains (with respect only to readily marketable assets) is limited to the extent that the fair value of a donor-restricted fund exceeds the historic dollar value of the fund (unless the applicable gift instrument indicates that net appreciation shall not be expended), and to the extent that such expenditure is prudent, considering the long and short term needs of Plan in carrying out its purposes, its present and anticipated financial requirements, expected total return on its investments, price level trends and general economic conditions.

Plan's Board of Directors established a spending rate of up to 7% of the endowment fund's fair value, except for donor-restricted endowments where spending is based on donor stipulations. This spending policy is consistent with Plan's objectives to maintain the purchasing power of the assets through long-term returns which provide for future growth of the endowment while also generating current income to support mission critical programs or operating expenses.

Plan, in compliance with NYPMIFA, notified available donors who had established endowments prior to June 30, 2011 of the new law, and offered these donors the option of requiring Plan to maintain historical dollar value for their endowment funds. For those donors who requested this option, Plan has designed procedures to ensure that the historical dollar value is maintained by

not expending the payout on any fund whose fair value is less than its historical dollar value (i.e., "underwater").

The activities relating to endowment net assets are displayed in the following table:

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
Net assets as of June 30, 2024	<u>\$ 2,006,211</u>	<u>\$ 14,759,330</u>	<u>\$ 16,765,541</u>
Investment return:			
Investment income	310,237	2,138,942	2,449,179
Net change in unrealized appreciation	<u>(109,710)</u>	<u>(679,252)</u>	<u>(788,962)</u>
Total investment income	200,527	1,459,690	1,660,217
Contributions	-	7,000	7,000
Appropriation of endowment assets for expenditures	<u>(221,000)</u>	<u>(1,679,000)</u>	<u>(1,900,000)</u>
Net assets as of June 30, 2025	<u>\$ 1,985,738</u>	<u>\$ 14,547,020</u>	<u>\$ 16,532,758</u>

Donor-restricted endowment funds that can be used to support operations are invested in income-generating investment vehicles or, to the extent that historic dollar value is sustained, in investment vehicles that may generate appreciation while ensuring the preservation of capital. Funds that are restricted for a specific use by the donor or by law, or those that are board-designated, are invested in investment vehicles that afford opportunities for appreciation. In general, the endowment funds are invested for growth in funds that all have net asset values that are available daily and which meet certain quality criteria.

NOTE 12 - RELATED PARTY TRANSACTIONS:

For each fiscal year, Plan transmits to PII the net of total revenue recorded for the year plus amounts of revenue received in prior years that were restricted by the donors, but have been released from restriction in the current year minus the sum of (a) total operating expenses for the year, (b) amounts of revenue for the year that have been designated by donors and remain restricted at year-end and (c) amounts otherwise designated by the Board of Directors. These net amounts for the years ended June 30, 2025 and 2024 were \$23,088,881 and \$34,336,108 respectively, and are included in program and technical support expense on the accompanying statements of activities. These amounts, when combined with the amounts sent to PII by the other National Organizations, are the resources that are used by PII to fund the programmatic and other operating costs of its field operations and international headquarters. Due to certain timing differences, the amount of cash transmitted through the end of each fiscal year is not equal to the net amount discussed above, but prior to the year-end Plan provides PII with an unconditional promise to adjust the remittances to reflect the net amount discussed above on an accrual basis. The accompanying statements of financial position include a liability of \$4,648,074 and \$6,273,492 as of June 30, 2025 and 2024, respectively, in relation to this unconditional promise.

NOTE 13 - RETIREMENT PLAN:

Plan offers a contributory, defined contribution retirement plan (“the plan”) for the benefit of all qualified employees. To be qualified for employer contributions, an employee must have completed one year of service, must have worked at least 1,000 hours per year and be at least 21 years of age. Plan makes contributions at designated percentages of earnings in accordance with the plan provisions. Employer contributions totaled \$714,601 and \$748,585 for the years ended June 30, 2025 and 2024, respectively.

NOTE 14 – COMMITMENTS & CONTINGENCIES:

Amounts received and expended by Plan under various federal programs are subject to audit by governmental agencies. In the opinion of Plan’s management, audit adjustments, if any, will not have a significant effect on the financial position, changes in net assets, or cash flows of Plan.

NOTE 15 – SUBSEQUENT EVENTS:

Plan has evaluated subsequent events through December 5, 2025, the date the report was available to be issued.